

Cepeda Systems & Software Analysis, Inc.

**Confirms that**



**HigherEchelon, Inc.**

**Achieved Maturity Level 3**

**on**

**February 3, 2022**

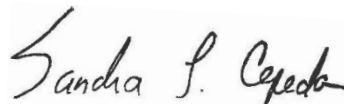
**As defined by the CMMI Institute**

**CMMI<sup>®</sup>-SVC Version 2.0**

**in accordance with**

**the SCAMPI A Version 2.0 Method Definition Document**

*The expiration date for this appraisal is February 3, 2025.*



Sandra Cepeda

CMMI Institute Certified SCAMPI Lead Appraiser



**CMMISVC/3<sup>SM</sup>**

CMMISVC/3 | Exp. 2025-02-03 | Approval #37770

